

VOTE 7

DEPARTMENT OF FINANCE

Department of Finance	Vote 7
To be appropriated by Vote in 2011/12	R 331,782
Statutory amount	
Responsible MEC	MEC for Finance
Administering department	Department of Finance
Accounting Officer	Superintendent General of Department of Finance

1. OVERVIEW

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core Functions

- Improving budget management by aligning proposed allocations with desired outcomes, measuring post-budget allocation effectiveness and efficiency in the use of resources and expenditure;
- Producing a fiscal policy framework that will describe those socio-economic and service deliverable variables that will dictate the revenue and expenditure imperatives to be targeted;
- Providing a management structure within the Provincial Treasury that will facilitate capacity building and support departments in the implementation of IDIPs;
- Monitoring of infrastructure spending and statistics in Provincial Departments.
- Implementing proper asset management by further developing and enhancing the different stages of supply chain management (SCM) for goods and services, moveable and fixed assets, provincial public private partnerships (PPPs), cash management and financial systems management;
- Management of liabilities by improving debtor management practices, management of creditors and dealing with budget pressures, contingencies and major occurrences;
- Establishing full accounting compliance, producing consolidated financial statements and promoting substantive accrual based accounting standards and practices;
- Maintenance of fiscal discipline by perfecting and building on the basics in fiscal management, inclusive of the promotion of efficiency in spending;
- Building of capacity by effective recruitment within Treasury and through financial training for all officials in the Province;
- Establishing structures and procedures to ensure a seamless integration between the provincial and local government spheres mainly pertaining to the implementation of the MFMA by adopting a transversal approach;
- Establishing and maintaining financial governance by setting norms and standards, communication channels and analysis of departmental systems, procedures and structures pertaining to risk management and internal control and by expanding internal audit services;
- Ensuring availability of Information Communication Technology that will support the Administration and financial systems of the Province.

Main services to be delivered by the department

Administration

- To provide administrative leadership and other human resource support services to the department;
- To provide an effective communication support service within the department to build working relations with stake holders;
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets;

- To provide financial management services inclusive of supply chain management, asset management, risk management, salary administration and transport & logistics services to the department.

Sustainable Resource Management

- To develop policy guidelines and ensure effective implementation of the Public Finance Management Act;
- To consolidate and monitor the provincial budget;
- To provide effective and efficient resource control services;
- To manage and control existing revenue resources;
- To monitor and report on infrastructure spending in the Province.

Asset and Liability Management

- To manage provincial assets and liabilities;
- To provide policy guidelines on supply chain management activities.

Financial Governance

- To provide quality accounting and advisory services to the NWPA, as well as implementation of norms and standards in accordance with the PFMA and GRAP;
- To build financial management capacity in the NWPA;
- To develop and implement effective financial management system in the NWPA;
- To provide transversal internal audit services in the Province.

Municipal Financial Management

- To provide strategic direction in the implementation of the Municipal Finance Management Act;
- To provide municipalities with financial management capacity.
- To provide assistance in ensuring implementation of MFMA within Municipalities;

Information Technology

- To provide IT strategic direction to the NWPA;
- To facilitate the standardization and integration of technologies in the NWPA;
- To ensure that Government services will be accessible electronically to its customers;
- To fortify ICT management and technical skills in the NWPA.

Demand for and the changes in services of the department

- Human resource support for the department;
- Financial management and supply chain operations within the department;
- Provincial budget preparation, implementation and monitoring;
- Building infrastructure development capacity and project management in the Province;
- Monitoring the implementation of the Public Finance Management Act in the Province;
- Provincial revenue capacity building and collection;
- Assets and liability management in the Province;
- Effective Risk management in the Province;
- Provision of quality accounting and transversal internal auditing services in the Province;
- Building of financial management capacity to enable implementation of accrual accounting;
- Enforcement of norms and standards;
- Assist municipalities with MFMA implementation in the Province;
- Monitoring of the implementation of the Municipal Finance Management Act;
- Providing Information Technology (IT) infrastructure in the Province.

The Acts, rules and regulations applicable to the department

The Acts, rules and regulations applicable to the department are as follows:

- Public Finance Management Act 29 of 1999 as amended,
- Municipal Financial Management Act 56 of 2003;
- Treasury Regulations;
- Division of Revenue Act;
- Supply Chain Management Regulations (Post -Tender Board environment);
- The Constitution of South Africa, 1996;

- The Public Service Act of 1994;
- The Public Service Regulations of 2001;
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997;
- The E-Government: A Public Service IT Policy Framework;
- The Promotion of Access to Information Act 2 of 2000;
- The National Minimum Information Security Standard Policy of 1996;
- The Skills Development Act of 1999;
- The Basic Condition Of Employment of 1997;
- The Labour Relations Act of 1995;
- The Health and Safety Act of 1993;

2. DEPARTMENTAL STRUCTURAL CHANGES

The Department is in the process of reviewing its structure in order to align it to the recommendations of National Treasury and DPSA.

3. REVIEW OF THE 2010/11 FINANCIAL YEAR

- The department obtained an unqualified audit opinion for the ninth consecutive year;
- Human resources facilitated 111 appointments, and coordinated training for 690 officials;
- Learnership and Internship programmes were successfully implemented during the year;
- Conducted the %Culture of Savings Campaign+in the province;
- The risk assessment and fraud prevention plan was successfully completed during the year;
- Successfully coordinated the budget process for the Province;
- 3749 suppliers were duly registered and accredited in the supplier database;
- 208 officials trained on SCM in all departments;
- Five (5) departments obtained unqualified audit opinions, Six (6) qualifications and (2) disclaimers;
- Provincial Audit Committee, consisting of the central and cluster audit committees, term of office started with effect from 1 December 2009 and the outgoing Provincial Audit Committee's term of office ended with effect from 30 November 2009;
- Provincial Internal Audit produced sixty four (64) audit reports with a 95% audit findings accepted by management;
- One thousand (1000) non-core financial managers (officials) from all departments completed financial management training phase 2;
- All 25 municipalities compiled their budgets in line with the new budget formats;
- Information Technology supported all ICT infrastructure in the Province.

4. OUTLOOK FOR THE 2011/12 FINANCIAL YEAR

- Continue with Learnership and Internship programmes for the coming year;
- Continuation of the %Culture of Savings Campaign;
- Produce departmental newsletters and conduct communication media events;
- Entrench the roll out of procurement reforms in all departments and regional centers;
- Roll-out the asset management framework in departments;
- Improve the monitoring and reporting of infrastructure spending in the Province
- Provide effective cash management services to the province;
- Implement risk management strategies in the province;
- The implementation of the budget, especially given the cost reduction policies that were approved, will be strictly monitored to ensure no over spending on administrative and controllable costs as well as personnel expenditure;
- Continue to capacitate officials on all provincial financial systems and processes;
- Support and monitor action plans of Provincial Departments and Public Entities who obtain unfavourable audit opinions;
- Ensure effective and efficient management of debtors and enhancement of own revenue;
- Continue expanding internal audit services to computer and performance audits and provide effective audit committee support;

- Maintenance of the Provincial ICT infrastructure to ensure that there is no down time on systems;
- Continue to support municipalities with the implementation of the MFMA.

5. RECEIPTS AND FINANCING

Table 2.1: Summary of receipts : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10		2010/11		2011/12	2012/13	2013/14
Equitable share	-64,610	168,848	194,737	247,818	253,143	253,143	289,110	352,415	482,827
Conditional grants	250,000								
Transitional Grant	250,000								
Infrastructure Grant to Provinces									
Departmental receipts	57,506	80,279	63,569	70,909	50,909	50,909	42,672	36,333	30,963
Total receipts	242,896	249,127	258,306	318,727	304,052	304,052	331,782	388,748	513,790

Table 2.3: Summary of receipts : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10		2010/11		2011/12	2012/13	2013/14
Treasury funding									
Equitable share	-64,610	168,848	194,737	247,818	253,143	253,143	289,110	352,415	482,827
Conditional grants	250,000								
Other									
Other (Donor)									
Total Treasury funding	185,390	168,848	194,737	247,818	253,143	253,143	289,110	352,415	482,827
Departmental receipts									
Tax receipts									
Casino taxes									
Horses racing taxes									
Liquor licences									
Motor vehicle licences									
Sale of goods and services other than capital	12,549	14,435	13,809	22,706	7,338	7,338	165	167	177
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	44,957	65,844	49,760	48,203	43,571	43,571	42,507	36,166	30,786
Sales of capital assets									
Transactions in financial assets and liabilities									
Total Departmental receipts	57,506	80,279	63,569	70,909	50,909	50,909	42,672	36,333	30,963
Total receipts	242,896	249,127	258,306	318,727	304,052	304,052	331,782	388,748	513,790

6. PAYMENT SUMMARY

Key assumptions

- Inflation will be 4.8 per cent in 2011/12 and 5.1 per cent for 2012/13 and 5.2 per cent for 2013/14.
- Provision for improvement in conditions of service (ICS) is 5.5 per cent in 2011/12 and 5.0 per cent in 2012/13 and 5.5 per cent in 2013/14.
- A 2 per cent pay progression is included in the budget provision for personnel costs.
- Funds have been budgeted to support municipalities with the implementation of the MFMA.

PROGRAMME SUMMARY

The increase from R304 million in 2010/11 to R332 million in 2011/12 is mainly as a result of a higher than anticipated ICS and the addition to Housing allowance, plus earmarked funds of R5 million for MFMA support and R18 470 million for Provincial Learnership funds.

The variation of the expenditure by economic classification is contained in the detailed departmental summary of payments and estimates.

Table 2.4: Summary of payments and estimates : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Programme 1 : Administration	32,471	45,965	50,103	56,228	60,045	60,045	57,246	59,471	61,742
Programme 2 : Sustainable Resource Management	21,609	26,770	25,443	46,469	33,895	33,895	49,145	93,069	200,089
Programme 3 : Asset and Liabilities Management	12,105	10,643	11,207	19,766	17,666	17,666	20,742	21,697	23,390
Programme 4 : Financial Governance	91,267	78,312	78,853	94,087	92,987	92,987	96,127	100,802	105,346
Programme 5 : Municipal Finance Management	7,842	8,276	13,114	18,471	16,265	16,265	23,606	28,207	33,018
Programme 6 : Information Technology	77,603	79,286	79,586	83,706	83,194	83,194	84,916	85,502	90,205
Programme 7 :									
Total payments and estimates	242,896	249,253	258,306	318,727	304,052	304,052	331,782	388,748	513,790

Table 2.5: Summary of provincial payments and estimates by economic classification : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current Payments	236,050	244,207	251,630	313,221	298,546	298,546	325,950	382,625	507,370
Compensation of employees	110,702	118,324	133,098	176,556	172,344	172,344	192,933	201,771	212,798
Goods and services	125,348	125,866	118,532	136,665	126,202	126,202	133,017	180,854	294,572
Interest and rent on land		18							
Transfers and subsidies to:	1,605	242	176						
Provinces and municipalities	10								
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	140	100							
Non-profit institutions		-4							
Households	1,455	146	176						
Payments for capital assets	5,242	4,678	6,500	5,506	5,506	5,506	5,832	6,123	6,420
Buildings and other fixed infrastructure									
Machinery and equipment	4,887	4,522	6,410	5,126	5,126	5,126	5,429	5,697	5,971
Heritage assets	355	156	90	380	380	380	403	426	449
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification	242,896	249,127	258,306	318,727	304,052	304,052	331,782	388,748	513,790

Programme Description:**PROGRAMME 1: ADMINISTRATION**

This programme provides human resource support services, communication and departmental financial management inclusive of risk management to the entire Provincial Treasury.

Sub-programme Descriptions:**Office of the MEC**

To render secretarial, administrative and office support services and to act as linkage between Treasury and the Provincial Legislature enabling the MEC to realise Treasury priorities.

Management services

To provide leadership in all facets of strategic and financial management in the Province.

To also provide leadership in financial management, minimum information security standards and render effective, efficient and professional special programmes to Treasury.

Corporate services

To provide effective and efficient human resource and administrative support services inclusive of communication that would enhance a diverse and high level performing organisation.

Financial management (Office of the CFO)

Provides financial management related services to the entire department as stipulated in the PFMA. Major services include:

- Consolidation of the departmental budget;
- Preparation of departmental Annual Financial Statements;
- Asset and project management;
- Supply chain management;
- Expenditure and cash-flow management;
- Monthly, quarterly and in year-monitoring reports;
- Risk management;
- Logistics and transport; and
- All other duties as stated in Part 2 of the Treasury regulations issued in terms of the Public Finance Management Act of 1999.

Key items included in this budget:

The main reason for the decline in the budget from 2010/11 to 2011/12 is on goods and services due to savings on operating expenditure. Thereafter, the budget over the outer years will increase as both goods and services and employees compensation to beef up capacity increases.

Table 2.11: Summary of payment and estimates : Prog 1 : Administration

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Sub-programme 1: Corporate Services	13,355	15,847	15,867	21,240	21,557	21,557	22,410	23,244	24,522
Sub-programme 2: Management services	1,044	2,558	3,345	4,256	3,756	3,756	4,489	4,707	4,966
Sub-programme 3: Office of the MEC	3,588	4,530	4,988	5,015	7,015	7,015	5,292	5,559	5,865
Sub-programme 4: Financial Management (CFO)	14,484	23,030	25,903	25,717	27,717	27,717	25,055	25,961	26,389
Total payments and estimates : Prog 1 : Administration	32,471	45,965	50,103	56,228	60,045	60,045	57,246	59,471	61,742

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 1 : Administration - Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current Payments	31,647	45,153	49,569	55,553	59,370	59,370	56,531	58,756	61,027
Compensation of employees	21,149	24,749	27,961	36,535	36,535	36,535	38,337	39,902	42,097
Goods and services	10,498	20,404	21,608	19,018	22,835	22,835	18,194	18,854	18,930
Interest and rent on land									
Transfers and subsidies to:	122	224	88						
Provinces and municipalities									
Departmental agencies and accounts		125							
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	4	0							
Nonprofit institutions		-4							
Households	119	103	88						
Payment for Capital assets	702	588	446	675	675	675	715	715	715
Buildings and other infrastructure									
Machinery and equipment	702	588	446	675	675	675	715	715	715
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	32,471	45,965	50,103	56,228	60,045	60,045	57,246	59,471	61,742

Table 2.14: Personnel numbers : Prog 1 : Administration

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	6	6	6	6	11	11	11
Middle management	15	15	20	34	34	34	34
Other staff	118	130	121	129	113	113	113
Professional staff							
Contract staff							
Total personnel numbers : Prog 1 : Administration	139	151	147	169	158	158	158
Total personnel cost for the programme	21,149	24,749	27,961	36,535	38,337	39,902	42,097
Unit cost(R thousand)	152	164	190	216	243	253	266

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Provides guidance to the entire province on budgetary issues, revenue collection, infrastructure management, implementation of the PFMA and all National Treasury requirements.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the DDG for Provincial Treasury.

Economic analysis

Provides capacity development for research planning and other information gathering tools for economics.

Fiscal policy

Provides for revenue collection and capacity building in provincial departments.

Budget management

Facilitates the provincial budget preparation process and strategic/annual performance plans for all departments.

Public Finance

Provides for the monitoring and reporting of infrastructure spending in the Province.

Key items included in this budget:

The main reason for the increase in budget from 2010/11 to the MTEF period is the increase in compensation of employees to beef up capacity in the Provincial Treasury in the Budget management, Public Private Partnerships (PPP), Infrastructure monitoring and Project management.

An amount of R18 470 million in 2011/12 and R 45 546 million in the outer years has been included in as an earmarked fund in respect of Provincial Learnerships. This amount will be transferred during the Adjustment budget process.

Key Measurable Objectives

Key Objective	Service Delivery measure	2011/12 Targets	2012/13 Targets	2013/14 Targets
Monitoring of provincial state expenditure and revenue and report to National Treasury.	Assess expenditure performance of departments through monthly and quarterly IYM and QPR reports.	12 monthly reports and 4 quarterly reports	12 monthly reports and 4 quarterly reports	12 monthly reports and 4 quarterly reports
To monitor the implementation and roll out of Infrastructure Delivery Improvement Programme (IDIP) in the North West Province.	Monthly interactions, meetings, bi-laterals with Infrastructure stakeholders.	8 meetings	8 meetings	8 meetings

Table 2.11: Summary of payment and estimates : Prog 2 : Sustainable Resource Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Sub-programme 1: Programme Support	2,564	1,280	535	1,562	832	832	1,668	1,751	1,847
Sub-programme 2: Budget Management	9,821	18,744	10,465	28,975	15,631	15,631	32,189	68,148	173,797
Sub-programme 3: Fiscal Policy	9,224	5,574	4,965	6,982	6,782	6,782	7,365	7,479	7,890
Sub-programme 4: Public Finance		1,172	9,478	8,950	10,650	10,650	7,923	15,691	16,554
Sub-programme 5: Economic Analysis									
Total payments and estimates : Prog 2 : Sustainable Resource Management	21,609	26,770	25,443	46,469	33,895	33,895	49,145	93,069	200,089

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 2 : Sustainable Resource Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Current Payments	19,920	26,606	25,353	46,089	33,515	33,515	48,742	92,643	199,639
Compensation of employees	12,380	13,342	14,751	21,569	20,869	20,869	27,514	28,342	29,830
Goods and services	7,540	13,263	10,602	24,520	12,646	12,646	21,228	64,301	169,809
Interest and rent on land									
Transfers and subsidies to:	1,334	8							
Provinces and municipalities									
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	8	8							
Nonprofit institutions									
Households	1,327								
Payment for Capital assets	355	156	90	380	380	380	403	426	449
Buildings and other infrastructure									
Machinery and equipment	355	156	90	380	380	380	403	426	449
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 2 : Sustainable Resource Management	21,609	26,770	25,443	46,469	33,895	33,895	49,145	93,069	200,089

Table 2.14: Personnel numbers : Prog 2 : Sustainable Resource Management

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	7	8	6	8	10	10	10
Middle management	16	14	18	14	28	28	28
Other staff	30	30	23	40	23	23	23
Professional staff							
Contract staff							
Total personnel numbers : Prog 2 : Sustainable Resource Management	53	52	47	62	61	61	61
Total personnel cost for the programme	12,380	13,342	14,751	20,869	27,514	28,342	29,830
Unit cost(R thousand)	234	257	314	337	451	465	489

PROGRAMME 3: ASSET AND LIABILITIES MANAGEMENT

Provides guidelines on physical asset management, infrastructure and regulation of supply chain management in the province.

Sub-programme Descriptions:

Programme Support

To facilitate the efficient co-ordination, administration and management of the programme.

Asset management

Provides physical asset management and regulation of supply chain management.

Supporting & inter-linked financial systems

Roll out and monitoring of SCM reforms in the province

Provides for electronic tendering system.

Key items included in this budget:

The main reason for the increase in budget from 2010/11 to the MTEF period is the increase in compensation of employees to increase capacity of qualified Practitioners in the Provincial Supply Management Office.

Table 2.11: Summary of payment and estimates : Prog 3 : Asset and Liabilities Management

R thousand	outcome			Main	Adjusted	Revised	Medium term estimates		
	2007/08	2008/09	2009/10	Appropriation	Appropriation	Estimate	2011/12	2012/13	2013/14
				2010/11					
Sub-programme 1 : Programme Support	1,122	1,057	988	1,394	1,394	1,394	1,452	1,527	1,611
Sub-programme 2 : Asset Management	1,395	1,052	1,048	3,383	3,283	3,283	3,540	3,696	3,899
Sub-programme 3 : Supporting and Interlinked Financial Systems	9,588	8,534	9,171	14,989	12,989	12,989	15,750	16,474	17,880
Sub-programme 4 : Liabilities Management									
Total payments and estimates : Prog 3 : Asset and Liabilities Management	12,105	10,643	11,207	19,766	17,666	17,666	20,742	21,697	23,390

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 3 : Asset and Liabilities Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current Payments	11,876	10,518	11,171	19,615	17,515	17,515	20,582	21,527	23,211
Compensation of employees	5,091	5,702	6,099	11,309	11,309	11,309	12,294	12,794	13,498
Goods and services	6,786	4,810	5,072	8,306	6,206	6,206	8,288	8,733	9,713
Interest and rent on land		7							
Transfers and subsidies to:	22	15							
Provinces and municipalities	2								
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	20	15							
Nonprofit institutions									
Households									
Payment for Capital assets	207	110	36	151	151	151	160	170	179
Buildings and other infrastructure									
Machinery and equipment	207	110	36	151	151	151	160	170	179
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 3 : Asset and Liabilities Management	12,105	10,643	11,207	19,766	17,666	17,666	20,742	21,697	23,390

Table 2.14: Personnel numbers : Prog 3 : Asset and Liabilities Management

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	1	1	1	1	1	1	1
Middle management	8	8	8	15	17	17	17
Other staff	14	14	14	14	22	22	22
Professional staff							
Contract staff							
Total personnel numbers : Prog 3 : Asset and Liabilities Management	23	23	23	30	40	40	40
Total personnel cost for the programme	5,091	5,702	6,099	11,309	12,294	12,794	13,498
Unit cost(R thousand)	221	248	265	377	307	320	337

Key Measurable Objectives

Key Objective	Service Delivery measure	2011/12 Targets	2012/13 Targets	2013/14 Targets
To support Departments and Public Entities by having trained supply chain management officials	Number of officials trained on SCM in all departments including Bid Committees, Proquote/ Proquote and National Outcomes	640	680	700
To develop SCM policies and ensure compliance with the implementation of SCM policies, legislation, prescripts by provincial departments	Implementation of Provincial SCM Policy, including National Outcomes	Issuance of Provincial SCM Policy	Review of Provincial SCM Policy	Review of Provincial SCM Policy

PROGRAMME 4: FINANCIAL GOVERNANCE

Provides quality accounting services and capacity development in provincial departments

Sub-programme Descriptions:

Programme support

Provides administrative support to the Accountant General.

Accounting services and liabilities management

Provides quality financial and management accounting services which incorporate provincial expenditure management, revenue and exchequer, document control, tribal and trust affairs, and centralised creditor payments.

Provincial internal audit

Provides a transversal internal audit service to the entire North West Provincial Government.

Provincial Risk management

Provides the monitoring of risk management implementation in Provincial Departments.

Norms and standards

Provides financial management capacity building in provincial departments.

Key items included in this budget:

The main reason for the increase in budget from 2010/11 to the MTEF period is the increase in compensation of employees to beef up capacity in the Accountant General's division in Financial management, Risk management and asset management in order to give support to Provincial Departments.

Funds have been made available for internal audit to make the necessary appointments needed in critical areas to strengthen their capacity.

Table 2.11: Summary of payment and estimates : Prog 4 : Financial Governance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Sub-programme 1 : Provincial Internal Audit	33,506	28,464	28,489	37,816	36,816	36,816	39,094	41,330	42,603
Sub-programme 2 : Norms and Standards	15,336	14,001	8,809	14,503	14,403	14,403	15,309	16,078	16,962
Sub-programme 3 : Programme Support	10,577	3,821	8,392	4,049	4,049	4,049	3,888	4,321	4,559
Sub-programme 4 : Accounting Services	31,847	32,027	33,163	37,719	37,719	37,719	37,836	39,073	41,222
Sub-programme 5 : Risk Management									
Sub-programme 6 : CCP									
Total payments and estimates : Prog 4 : Financial Governance	91,267	78,312	78,853	94,087	92,987	92,987	96,127	100,802	105,346

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 4 : Financial Governance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10		2010/11		2011/12	2012/13	2013/14
Current Payments	89,242	77,912	78,508	93,637	92,537	92,537	95,650	100,300	104,817
Compensation of employees	49,803	50,451	55,325	71,643	70,643	70,643	75,797	80,097	84,502
Goods and services	39,439	27,451	23,183	21,994	21,894	21,894	19,853	20,203	20,314
Interest and rent on land		11							
Transfers and subsidies to:	85	104	4						
Provinces and municipalities									
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	76	62							
Nonprofit institutions									
Households	9	43	4						
Payment for Capital assets	1,939	295	341	450	450	450	477	502	530
Buildings and other infrastructure									
Machinery and equipment	1,939	295	341	450	450	450	477	502	530
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 4 : Financial Governance	91,267	78,312	78,853	94,087	92,987	92,987	96,127	100,802	105,346

Table 2.14: Personnel numbers : Prog 4 : Financial Governance

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	11	12	6	14	14	14	14
Middle management	55	49	78	77	59	59	59
Other staff	202	182	158	209	232	232	232
Professional staff							
Contract staff							
Total personnel numbers : Prog 4 : Financial Governance	268	243	242	300	305	305	305
Total personnel cost for the programme	49,803	50,451	55,325	70,643	75,797	80,097	84,502
Unit cost(R thousand)	186	208	229	235	249	263	277

Key Measurable Objectives

Key Objective	Service Delivery measure	2011/12 Targets	2012/13 Targets	2013/14 Targets
To ensure implementation of Accounting Norms and Standards and provide training, guidance and capacity building of Provincial Departments and Public	Increased unqualified audit opinions . Improved levels of maturity in accordance with the Financial Management Capability Maturity Model (FMCMM)	18	20	22

Entities on Accounting Norms and Standards, as well as Reporting				
Develop and facilitate the implementation of asset management systems within the Provincial Departments.	Number of Department that have implemented Asset Management Framework and Procedure Manual	13 Departments	13 Departments	13 Departments
To establish and facilitate the implementation of effective risk management and governance capacity within the North West Provincial Government (NWPG).	Number of departments that have performed Strategic Risk Assessment exercises.	13	13	13
To provide a value adding, comprehensive, risk and compliance based internal audit service to departments	Number of audits assignments completed as per approved plan	100	110	120

PROGRAMME 5: MUNICIPAL FINANCE

Provides for capacity development, financial management and implementation of the MFMA in municipalities.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

MFMA Implementation

Facilitates the implementation of financial management norms and standards, budget monitoring, supply chain management, IDP coordination, data collection and infrastructure monitoring in municipalities.

Key items included in this budget:

The main reason for the increase in budget from 2011/12 to the MTEF period is the increase in compensation of employees to enable the division to recruit additional staff within the programme.

An amount of R5 million has been set aside in 2011/12 and R10 260 million in the outer years for the implementation of the MFMA.

Table 2.11: Summary of payment and estimates : Prog 5 : Municipal Finance Management

	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Sub-programme 1 : Programme Support	178	298	1,059	1,381	1,281	1,281	1,497	1,570	1,656
Sub-programme 2 : MFMA Implementation	7,663	7,978	12,055	17,090	14,984	14,984	22,109	26,637	31,362
Total payments and estimates : Prog 5 : Municipal Finance Management	7,842	8,276	13,114	18,471	16,265	16,265	23,606	28,207	33,018

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 5 : Municipal Finance Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current Payments	7,755	8,225	13,004	18,201	15,995	15,995	23,320	27,905	32,700
Compensation of employees	2,981	3,062	5,409	8,635	6,635	6,635	9,471	9,873	10,416
Goods and services	4,774	5,164	7,595	9,566	9,360	9,360	13,849	18,032	22,284
Interest and rent on land									
Transfers and subsidies to:	1								
Provinces and municipalities									
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	1								
Nonprofit institutions									
Households									
Payment for Capital assets	86	51	110	270	270	270	286	302	319
Buildings and other infrastructure									
Machinery and equipment	86	51	110	270	270	270	286	302	319
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 5 : Municipal Finance Management	7,842	8,276	13,114	18,471	16,265	16,265	23,606	28,207	33,018

Table 2.14: Personnel numbers : Prog 5 : Municipal Finance Management

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	1	1	1	1	5	5	5
Middle management	6	10	15	7	15	15	15
Other staff	8	11	6	10	9	9	9
Professional staff							
Contract staff					3	3	3
Total personnel numbers : Prog 5 : Municipal Finance Management	15	22	22	18	32	32	32
Total personnel cost for the programme	2,981	3,062	5,409	6,635	9,471	9,873	10,416
Unit cost(R thousand)	199	139	246	369	296	309	326

Key Measurable Objectives

Key Objective	Service Delivery measure	2011/12 Targets	2012/13 Targets	2013/14 Targets
To ensure municipal budget management and planning.	Submission of adopted annual budget documentation in line with prescribed formats and timelines to the Provincial Treasury.	24 adopted budgets submitted in the prescribed formats	24 adopted budgets submitted in the prescribed formats	24 adopted budgets submitted in the prescribed formats

To ensure municipal financial management capacity building and compliance with MFMA	Training and capacity building of municipal officials, interns and councillors on the roles and responsibilities as per MFMA	2 facilitated training workshops	2 facilitated training workshops	2 facilitated training workshops
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PROGRAMME 6: INFORMATION TECHNOLOGY

Offers information technology strategic direction in the NWPA by providing information technology solutions.

Sub-programme Descriptions:

Management

Provides administrative support to the head of the programme.

Information Technology Services

- Development and maintenance of enterprise applications and business intelligence.
- Management of incidents, errors, IT problems and the helpdesk.
- Offering of first line support to the NWPA.
- Management of network services, data storage, ICT security, facilities and operational services.
- Managing and support of transversal databases, mainframe and server systems.
- Management and support of the provincial network architecture, telephony services and access control hardware.
- Management of operations, storage facilities and report distribution.
- Provision of E-government services, architecture, process design, security engineering and best practices.
- Development and maintenance of IT procedures, standards and guidelines.

Key items included in this budget:

The main reason for the increase in budget from 2010/11 to the MTEF period is the increase in compensation of employees to enable the division to make renewed efforts to recruit additional staff within the programme and reduce dependency on consultants.

Table 2.11: Summary of payment and estimates : Prog 6 : Information Technology

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Sub-programme : -programme name	951	1,045	1,063	1,167	1,167	1,167	1,231	1,291	1,362
Sub-programme 2 : Information Technology	76,652	78,241	78,523	82,539	82,027	82,027	83,685	84,211	88,843
Total payments and estimates : Prog 6 : Information Technology	77,603	79,286	79,586	83,706	83,194	83,194	84,916	85,502	90,205

Table 2.13: Summary of programme payments and estimates by economic classification : Prog 6 : Information Technology

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current Payments	75,610	75,793	74,025	80,126	79,614	79,614	81,125	81,494	85,976
Compensation of employees	19,297	21,019	23,553	26,865	26,353	26,353	29,520	30,763	32,455
Goods and services	56,312	54,774	50,472	53,261	53,261	53,261	51,605	50,731	53,521
Interest and rent on land									
Transfers and subsidies to:	40	15	84						
Provinces and municipalities	8								
Departmental agencies and accounts									
Universities and technikons									
Foreign government and international organisations									
Public corporations and private enterprises	32	15							
Nonprofit institutions									
Households			84						
Payment for Capital assets	1,953	3,478	5,477	3,580	3,580	3,580	3,791	4,008	4,228
Buildings and other infrastructure									
Machinery and equipment	1,953	3,478	5,477	3,580	3,580	3,580	3,791	4,008	4,228
Heritage assets									
Specialised military assets									
Biological assets									
Land and subsoil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 6 : Information Technology	77,603	79,286	79,586	83,706	83,194	83,194	84,916	85,502	90,205

Table 2.14: Personnel numbers : Prog 6 : Information Technology

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	3	3	3	3	8	8	8
Middle management	41	41	38	30	32	32	32
Other staff	97	75	77	66	49	49	49
Professional staff							
Contract staff							
Total personnel numbers : Prog 6 : Information Technology	141	119	118	99	89	89	89
Total personnel cost for the programme	19,297	21,019	23,553	26,353	29,520	30,763	32,455
Unit cost(R thousand)	137	177	200	266	332	346	365

ANNEXURES

Table 2.14(b): Total Personnel numbers per category : Department of Finance

R thousand	as at 2008	as at 2009	as at 2010	as at 31 march 2011	as at 31 march 2012	as at 2013	as at 2014
Management	29	31	23	33	49	49	49
Middle management	141	137	177	177	185	185	185
Other staff	469	442	399	468	448	448	448
Professional staff							
Contract staff					3	3	3
Total personnel numbers	639	610	599	678	685	685	685
Total provincial Personnel numbers cost	110,702	118,324	133,098	172,344	192,933	201,771	212,798
Unit cost(R thousand)	173	194	222	260	252	252	282

Table 2.15: Summary of departmental Personnel numbers and costs : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Total for department									
Personnel numbers (head count)	639	610	599	678	678	678	685	685	685
Personnel cost (R'000)	110,702	118,324	133,098	176,556	172,344	172,344	192,933	201,771	212,798
Human Resource Component									
Personnel numbers (head count)	30	30	30	30	30	30	30	30	30
Personnel cost (R'000)	3,372	3,608	4,791	5,054	5,054	5,054	5,377	5,705	6,019
Head count as % of total department	4.7%	4.9%	5.0%	4.4%	4.4%	4.4%	4.4%	4.4%	4.4%
Personnel cost as a % of total department	3.0%	3.0%	3.6%	2.9%	2.9%	2.9%	2.8%	2.8%	2.8%
Finance Component									
Personnel numbers (head count)	32	32	32	32	32	32	32	32	32
Personnel cost (R'000)	5,308	5,410	5,696	6,010	6,010	6,010	6,395	6,785	7,158
Head count as % of total	5.0%	5.2%	5.3%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
Personnel cost as a % of total department	4.8%	4.6%	4.3%	3.4%	3.5%	3.5%	3.3%	3.4%	3.4%
Full time workers									
Personnel numbers (head count)	639	610	599	678	678	678	685	685	685
Personnel cost (R'000)	110,702	118,324	133,098	176,556	172,344	172,344	192,933	201,771	212,798
Head count as % of total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Personnel cost as a % of total department	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R'000)									
Head count as % of total									
Personnel cost as a % of total department									
Contract workers									
Personnel numbers (head count)									
Personnel cost (R'000)									
Head count as % of total									
Personnel cost as a % of total department									

Table 2.16(a): Payments on training : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Programme 1 : Administration									
<i>of which</i>									
sustainable and travel	140	157	120	118	118	118	132	120	120
Payment on tuition	403	473	398	262	262	262	278	260	281
Programme 2 : Sustainable Resource Management									
Subsistence and Travel	115	63	160	132	132	132	145	150	170
Payment on tuition	374	187	260	308	308	308	325	350	358
Programme 3 : Asset and Liabilities Management									
Subsistence and Travel	58	75	22	42	42	42	34	38	50
Payment on tuition	173	225	98	139	139	139	177	203	204
Programme 4 : Financial Governance									
Subsistence and Travel	144	52	280	320	320	320	410	400	350
Payment on tuition	403	150	423	533	533	533	470	513	613
Programme 5 : Municipal Finance Management	316	100	185	130	130	130	160	190	200
Subsistence and Travel	86	37	45	42	42	42	38	40	46
Payment on tuition	230	63	140	88	88	88	122	150	154
Programme 6 : Information Technology	753	1,528	1,092	1,016	1,016	1,016	1,046	1,134	1,196
Subsistence and Travel	191	518	386	450	450	450	456	460	520
Payment on tuition	562	1,010	706	566	566	566	590	674	676
Total payment on training (name of Department)	1,069	1,628	1,277	1,146	1,146	1,146	1,206	1,324	1,396

Table 2.16(b): Payments on training : Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Number of staff	639	610	599	663	663	663	685	685	685
Number of personnel trained	288	258	288	380	380	380	380	380	380
<i>of which</i>									
Male	122	112	122	133	133	133	151	151	151
Female	166	146	166	247	247	247	229	229	229
Number of training opportunities									
<i>of which</i>									
Tertiary	1	1							
Workshops				4			4	4	4
Seminars									
Other	48	35	46	46	46	46	50	50	50
Number of bursaries offered									
External									
Internal									
Number of interns appointed	51	26	60	60	60	60	60	60	60
Number of Learnerships appointed	67	60	67	20	20	20	40	40	40

Table B.1: Specification of receipts Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Tax receipts									
Casino taxes									
Horseracing									
Liquor licenses									
Motor vehicle licenses									
Sale of goods & services other than capital assets	12,549	14,435	13,809	22,706	7,338	7,338	165	167	177
Sale of goods & services produced by department (excl capital assets)	12,502	14,404	13,762	22,706	7,338	7,338	165	167	177
Sales by market establishments									
Administrative fees	12,473	14,360	13,741	22,628	7,338	7,338	120	120	127
Other sales	29	44	21	78			45	47	50
Of which									
Collection of Tender Deposits	29	44	21	45			45	47	50
Sale of scrap,waste,arms & other used current goods	47	31	47						
Transfer received from									
Other governmental units									
universities and technikons									
Foreign governments									
International organisation									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends & rent on land:	44,957	65,844	49,760	48,203	43,571	43,571	42,507	36,166	30,786
Interest	44,957	65,844	49,760	48,203	43,571	43,571	42,507	36,166	30,786
Dividends									
Rent on land									
Sale of capital assets									
Land and subsoil assets									
Other capital assets (specify)									
Transactions in financial assets and liabilities									
Total provincial own receipts	57,506	80,279	63,569	70,909	50,909	50,909	42,672	36,333	30,963

Table B.3: Departmental summary of payment and estimates by economic classification : - Department of Finance

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Currents payments	236,050	244,207	251,630	313,221	298,546	298,546	325,950	382,625	507,370
Compensation of employees:	110,702	118,324	133,098	176,556	172,344	172,344	192,933	201,771	212,798
Salaries & wages	96,368	103,195	115,773	156,950	152,738	152,738	173,327	181,149	191,068
Social contributions (employer share)	14,334	15,130	17,325	19,606	19,606	19,606	19,606	20,622	21,730
Goods and services	125,348	125,866	118,532	136,665	126,202	126,202	133,017	180,854	294,572
of which									
specify item									
specify item									
Interest and rent on land		18							
Interest		18							
Rent on land									
Transfer and subsidies to:	1,605	367	176						
Provincial and municipalities	10								
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities	10								
Municipalities	10								
Municipalities agencies and Funds									
Departmental Agencies and accounts		125							
Social security funds									
Agencies		125							
		125							
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	140	100							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	140	100							
Subsidies on production									
Other transfers	140	100							
Non-profit organisations		-4							
Households:	1,455	146	176						
Social Benefits	1,455	146	176						
Other transfers to households									
Payment for capital assets	5,242	4,678	6,500	5,506	5,506	5,506	5,832	6,123	6,420
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	5,242	4,678	6,500	5,506	5,506	5,506	5,832	6,123	6,420
Transport equipment									
Other machinery and equipment	5,242	4,678	6,500	5,506	5,506	5,506	5,832	6,123	6,420
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification	242,896	249,253	258,306	318,727	304,052	304,052	331,782	388,748	513,790

Table B.3 (a) : Payment and estimates by economic classification : Prog 1 : Administration

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Currents payments	31,647	45,153	49,569	55,553	59,370	59,370	56,531	58,756	61,027
Compensation of employees:	21,149	24,749	27,961	36,535	36,535	36,535	38,337	39,902	42,097
Salaries & wages	18,171	21,449	24,156	32,559	32,559	32,559	34,256	35,721	37,686
Social contributions (employer share)	2,978	3,300	3,805	3,976	3,976	3,976	4,081	4,181	4,411
Goods and services	10,498	20,404	21,608	19,018	22,835	22,835	18,194	18,854	18,930
of which									
specify item									
specify item									
Interest and rent on land									
Interest									
Rent on land									
Transfer and subsides to:	122	224	88						
Provincial and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities									
Municipalities									
Municipalities agencies and Funds									
Departmental Agencies and accounts		125							
Social security funds									
Agencies		125							
		125							
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	4	0							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	4	0							
Subsidies on production									
Other transfers	4	0							
Non-profit organisations		-4							
Households:	119	103	88						
Social Benefits	119	103	88						
Other transfers to households									
Payment for capital assets	702	588	446	675	675	675	715	715	715
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	702	588	446	675	675	675	715	715	715
Transport equipment									
Other machinery and equipment	702	588	446	675	675	675	715	715	715
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	32,471	45,965	50,103	56,228	60,045	60,045	57,246	59,471	61,742

Table B.3 (b) : Payment and estimates by economic classification : Prog 2 : Sustainable Resource Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Currents payments	19,920	26,606	25,353	46,089	45,389	33,515	48,742	92,643	199,639
Compensation of employees:	12,380	13,342	14,751	21,569	20,869	20,869	27,514	28,342	29,830
Salaries & wages	10,668	11,636	12,815	20,144	19,444	19,444	26,051	26,818	28,222
Social contributions (employer share)	1,712	1,706	1,936	1,425	1,425	1,425	1,463	1,524	1,608
Goods and services	7,540	13,263	10,602	24,520	24,520	12,646	21,228	64,301	169,809
of which									
specify item									
specify item									
Interest and rent on land									
Interest									
Rent on land									
Transfer and subsidies to:	1,334	8							
Provincial and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities									
Municipalities									
Municipalities agencies and Funds									
Departmental Agencies and accounts									
Social security funds									
Agencies									
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	8	8							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	8	8							
Subsidies on production									
Other transfers	8	8							
Non-profit organisations									
Households:	1,327								
Social Benefits	1,327								
Other transfers to households									
Payment for capital assets	355	156	90	380	380	380	403	426	449
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	355	156	90	380	380	380	403	426	449
Transport equipment									
Other machinery and equipment	355	156	90	380	380	380	403	426	449
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 2: Sustainable Resource Management	21,609	26,770	25,443	46,469	45,769	33,895	49,145	93,069	200,089

Table B.3 (c) : Payment and estimates by economic classification : Prog 3 : Asset and Liabilities Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Currents payments	11,876	10,518	11,171	19,615	17,515	17,515	20,582	21,527	23,211
Compensation of employees:	5,091	5,702	6,099	11,309	11,309	11,309	12,294	12,794	13,498
Salaries & wages	4,464	5,025	5,310	10,066	10,066	10,066	11,014	11,479	12,110
Social contributions (employer share)	627	677	789	1,243	1,243	1,243	1,280	1,315	1,387
Goods and services	6,786	4,810	5,072	8,306	6,206	6,206	8,288	8,733	9,713
of which									
specify item									
specify item									
Interest and rent on land		7							
Interest		7							
Rent on land									
Transfer and subsidies to:	22	15							
Provincial and municipalities	2								
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities	2								
Municipalities	2								
Municipalities agencies and Funds									
Departmental Agencies and accounts									
Social security funds									
Agencies									
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	20	15							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	20	15							
Subsidies on production									
Other transfers	20	15							
Non-profit organisations									
Households:									
Social Benefits									
Other transfers to households									
Payment for capital assets	207	110	36	151	151	151	160	170	179
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	207	110	36	151	151	151	160	170	179
Transport equipment									
Other machinery and equipment	207	110	36	151	151	151	160	170	179
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	12,105	10,643	11,207	19,766	17,666	17,666	20,742	21,697	23,390

Table B.3 (d) : Payment and estimates by economic classification : Prog 4 : Financial Governance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Currents payments	89,242	77,912	78,508	93,637	92,537	92,537	95,650	100,300	104,817
Compensation of employees:	49,803	50,451	55,325	71,643	70,643	70,643	75,797	80,097	84,502
Salaries & wages	43,198	43,690	47,696	62,074	61,074	61,074	66,509	70,086	73,968
Social contributions (employer share)	6,605	6,760	7,629	9,569	9,569	9,569	9,288	10,011	10,535
Goods and services	39,439	27,451	23,183	21,994	21,894	21,894	19,853	20,203	20,314
of which									
specify item									
specify item									
Interest and rent on land		11							
Interest		11							
Rent on land									
Transfer and subsidies to:	85	104	4						
Provincial and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities									
Municipalities									
Municipalities agencies and Funds									
Departmental Agencies and accounts									
Social security funds									
Agencies									
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	76	62							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	76	62							
Subsidies on production									
Other transfers	76	62							
Non-profit organisations									
Households:	9	43	4						
Social Benefits	9	43	4						
Other transfers to households									
Payment for capital assets	1,939	295	341	450	450	450	477	502	530
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1,939	295	341	450	450	450	477	502	530
Transport equipment									
Other machinery and equipment	1,939	295	341	450	450	450	477	502	530
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	91,267	78,312	78,853	94,087	92,987	92,987	96,127	100,802	105,346

Table B.3 (e) : Payment and estimates by economic classification : Prog 5 : Municipal Finance Management

	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Currents payments	7,755	8,225	13,004	18,201	15,995	15,995	23,320	27,905	32,700
Compensation of employees:	2,981	3,062	5,409	8,635	6,635	6,635	9,471	9,873	10,416
Salaries & wages	2,600	2,751	4,834	7,835	5,835	5,835	8,650	9,031	9,528
Social contributions (employer share)	381	310	575	800	800	800	821	842	888
Goods and services	4,774	5,164	7,595	9,566	9,360	9,360	13,849	18,032	22,284
of which									
specify item									
specify item									
Interest and rent on land									
Interest									
Rent on land									
Transfer and subsidies to:	1								
Provincial and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities									
Municipalities									
Municipalities agencies and Funds									
Departmental Agencies and accounts									
Social security funds									
Agencies									
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	1								
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	1								
Subsidies on production									
Other transfers	1								
Non-profit organisations									
Households:									
Social Benefits									
Other transfers to households									
Payment for capital assets	86	51	110	270	270	270	286	302	319
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	86	51	110	270	270	270	286	302	319
Transport equipment									
Other machinery and equipment	86	51	110	270	270	270	286	302	319
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	7,842	8,276	13,114	18,471	16,265	16,265	23,606	28,207	33,018

Table B.3 (f) : Payment and estimates by economic classification : Prog 6 : Information Technology

	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
R thousand	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Currents payments	75,610	75,793	74,025	80,126	79,614	79,614	81,125	81,494	85,976
Compensation of employees:	19,297	21,019	23,553	26,865	26,353	26,353	29,520	30,763	32,455
Salaries & wages	17,266	18,642	20,962	24,272	23,760	23,760	26,847	28,014	29,554
Social contributions (employer share)	2,031	2,376	2,591	2,593	2,593	2,593	2,673	2,749	2,901
Goods and services	56,312	54,774	50,472	53,261	53,261	53,261	51,605	50,731	53,521
of which									
specify item									
specify item									
Interest and rent on land									
Interest									
Rent on land									
Transfer and subsidies to:	40	15	84						
Provincial and municipalities	8								
Provinces									
Provincial Revenue Funds									
Provincial agencies and Funds									
Municipalities	8								
Municipalities	8								
Municipalities agencies and Funds									
Departmental Agencies and accounts									
Social security funds									
Agencies									
Universities and technikons									
Foreign governments and international organisations									
Public Corporations and private enterprises	32	15							
Public Corporations									
Subsidies on production									
Other transfers									
Private enterprises	32	15							
Subsidies on production									
Other transfers	32	15							
Non-profit organisations									
Households:			84						
Social Benefits			84						
Other transfers to households									
Payment for capital assets	1,953	3,478	5,477	3,580	3,580	3,580	3,791	4,008	4,228
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1,953	3,478	5,477	3,580	3,580	3,580	3,791	4,008	4,228
Transport equipment									
Other machinery and equipment	1,953	3,478	5,477	3,580	3,580	3,580	3,791	4,008	4,228
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payment for financial assets									
Total economic classification : Prog 1 : Administration	77,603	79,286	79,586	83,706	83,194	83,194	84,916	85,502	90,205

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments	236,050	244,207	251,630	313,221	298,546	298,546	325,950	382,625	507,370
.....									
Goods and services	125,348	125,866	118,532	136,665	126,202	126,202	133,017	180,854	294,572
Administrative fees	159	130	159	210	181	181	223	235	248
Advertising	928	1,824	1,050	2,131	2,081	2,081	2,258	2,381	2,472
Assets <R5000	3,255	242	515	255	370	370	270	285	301
Audit cost: External	3,719	668	9,477		5,060	5,060			
Bursaries (employees)			32						
Catering: Departmental activities	1,024	1,977	845	1,661	1,484	1,484	1,761	1,858	1,960
Communication	2,966	12,181	9,750	9,133	11,593	11,593	9,175	10,221	10,524
Computer services	25,210	26,222	38,009	17,300	16,000	16,000	19,319	19,344	20,408
Cons/prof:business & advisory services	38,678	29,746	11,977	60,332	27,751	27,751	59,534	92,141	202,890
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services					100	100			
Cons/prof: Legal cost	34	522	20						
Contractors	18,917	16,762	17,352	135	27,745	27,745	139	146	154
Agency & support/outsourced services	13	20	81	300	298	298	318	336	344
Entertainment	0	47			130	130			
Government motor transport		1	1		1,700	1,700			
Housing			4						
Inventory: Food and food supplies	99	166	158	157	180	180	164	174	182
Inventory: Fuel, oil and gas	4	3	22						
Inventory:Learn & teacher support material	9	7	10		170	170			
Inventory: Raw materials	152	597	118	220	318	318	232	245	258
Inventory: Medical supplies	159	79	180	500	500	500	530	560	560
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores	232	292	257						
Inventory: Other consumables	1,057	1,848	1,427	668	790	790	707	747	788
Inventory: Stationery and printing	3,717	3,671	4,014	5,190	4,504	4,504	5,001	6,308	5,543
Leasehold payments	6,269	6,436	5,653	9,880	6,645	6,645	8,645	8,651	9,127
Owned & leasehold property expenditure	736	962	628		757	757			
Transport provided dept activity	2,523	3,766	3,650						
Travel and subsistence	9,765	10,086	9,989	8,253	9,718	9,718	8,244	8,797	9,142
Training & staff development	5,240	6,792	2,627	5,215	4,995	4,995	5,523	5,820	5,890
Operating expenditure	424	347	242	14,795	2,622	2,622	10,623	22,236	23,392
Venues and facilities	58	472	285	330	510	510	351	369	389
Total economic classification: Programme(number and name)	125,348	125,866	118,532	136,665	126,202	126,202	133,017	180,854	294,572

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
Programme 1: Administration

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	10,498	20,404	21,608	19,018	22,835	22,835	18,194	18,854	18,930
Administrative fees	15		8		1	1			
Advertising	500	900	385	695	1,431	1,431	737	780	783
Assets <R5000	182	102	244	20	60	60	21	22	23
Audit cost: External	190	293	5,406		2,060	2,060			
Bursaries (employees)									
Catering: Departmental activities	148	736	251	1,084	807	807	1,149	1,214	1,281
Communication	676	3,745	5,241	3,750	6,330	6,330	3,972	4,196	4,168
Computer services		6							
Cons/prof:business & advisory services	386	4,423	531	5,080	310	310	3,428	4,212	4,244
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services					100	100			
Cons/prof: Legal cost	2	17							
Contractors	207	151	69		117	117			
Agency & support/outsourced services	9	10	48	300	250	250	318	336	344
Entertainment	0	20			130	130			
Government motor transport		1	1						
Housing									
Inventory: Food and food supplies	19	73	68	38	58	58	39	42	42
Inventory: Fuel, oil and gas	0		22						
Inventory: Learn & teacher support material	4	7							
Inventory: Raw materials	2	23	8	20	21	21	21	22	23
Inventory: Medical supplies	109	79	171	500	500	500	530	560	560
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores	232	292	257						
Inventory: Other consumables	956	1,578	1,050	335	382	382	355	375	396
Inventory: Stationery and printing	534	509	450	1,375	1,166	1,166	1,456	1,038	1,038
Leasehold payments	3	50	110	400	585	585	423	448	473
Owned & leasehold property expenditure	22	77	77		40	40			
Transport provided dept activity	2,516	3,750	2,854						
Travel and subsistence	2,760	3,088	3,605	2,210	3,830	3,830	2,343	2,033	2,033
Training & staff development	703	175	717	3,000	3,000	3,000	3,177	3,340	3,274
Operating expenditure	321	299	35	11	1,452	1,452	12	12	13
Venues and facilities				200	205	205	213	224	236
Total economic classification: Programme (number and name)	10,498	20,404	21,608	19,018	22,835	22,835	18,194	18,854	18,930

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
 Programme 2: Sustainable Resource Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	7,540	13,263	10,602	24,520	12,646	12,646	21,228	64,301	169,809
Administrative fees				80	80	80	85	90	95
Advertising	146	454	281	430	100	100	456	481	507
Assets <R5000	128	52	20	55	55	55	58	62	65
Audit cost: External			342						
Bursaries (employees)									
Catering: Departmental activities	157	94	113	97	97	97	104	109	115
Communication	507	1,049	584	1,135	1,135	1,135	702	1,271	1,341
Computer services	62								
Cons/prof: business & advisory services	4,299	6,764	7,301	5,320	7,440	7,440	7,440	36,140	141,222
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	212	13	15	50	50	50	50	50	53
Agency & support/outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies	16	22	16	64	64	64	67	71	75
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Raw materials	5	2	7						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	2	0	1						
Inventory: Stationery and printing	1,118	1,139	1,198	1,190	1,190	1,190	762	2,332	1,405
Leasehold payments	58	37	29	130	130	130	138	145	153
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence	778	965	598	1,130	1,130	1,130	696	1,265	1,335
Training & staff development	35	2,456		50	50	50	53	56	59
Operating expenditure	2	0	53	14,759	1,095	1,095	10,585	22,196	23,349
Venues and facilities	15	215	44	30	30	30	32	33	35
Total economic classification: Programme (number and name)	7,540	13,263	10,602	24,520	12,646	12,646	21,228	64,301	169,809

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
Programme 3: Asset and Liabilities Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	6,786	4,810	5,072	8,306	6,206	6,206	8,288	8,733	9,713
Administrative fees				30			32	34	36
Advertising	175	63	100	250	150	150	265	280	295
Assets <R5000	161	24	2		20	20			
Audit cost: External			24						
Bursaries (employees)									
Catering: Departmental activities	229	190	70	120	120	120	127	134	141
Communication	140	370	340	358	358	358	379	400	422
Computer services									
Cons/prof:business & advisory services	5,039	2,773	3,043	4,581	2,581	2,581	4,344	4,562	5,313
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	32	107	17						
Contractors		6	1	85	95	95	89	96	101
Agency & support/outsourced services									
Entertainment		11							
Government motor transport									
Housing									
Inventory: Food and food supplies	7	5	4	16	16	16	17	18	19
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials	0	1	2						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	9	6	10	53	58	58	55	60	63
Inventory: Stationery and printing	185	169	302	730	695	695	774	816	861
Leasehold payments	408	580	691	850	850	850	900	952	1,004
Owned & leasehold property expenditure	48	77	50						
Transport provided dept activity									
Travel and subsistence	244	379	404	1,043	1,038	1,038	1,105	1,168	1,232
Training & staff development	108	45		165	145	145	175	185	195
Operating expenditure		0		25	55	55	26	28	30
Venues and facilities		5	12		25	25			
Total economic classification:Programme(number and name)	6,786	4,810	5,072	8,306	6,206	6,206	8,288	8,733	9,713

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
Programme 4: Financial Governance

R thousand	outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	39,439	27,451	23,183	21,994	21,894	21,894	19,853	20,203	20,314
Administrative fees	143	123	103	100	100	100	106	111	117
Advertising	101	278	215	450	300	300	477	504	532
Assets <R5000	519	43	129	100	155	155	106	111	117
Audit cost: External	3,529	375	3,705		1,000	1,000			
Bursaries (employees)									
Catering: Departmental activities	424	924	190	200	295	295	212	223	235
Communication	1,128	1,093	2,092	2,320	2,200	2,200	2,458	2,595	2,738
Computer services	189	39	1,820		400	400			
Cons/prof:business & advisory services	16,700	8,078	1,102	7,050	5,600	5,600	5,841	5,722	5,064
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost		384							
Contractors	903	568	1,463						
Agency & support/outsourced services	5	9	33		48	48			
Entertainment		16							
Government motor transport									
Housing									
Inventory: Food and food supplies	39	46	52	24	32	32	25	26	27
Inventory: Fuel, oil and gas	1	0							
Inventory:Learn & teacher support material	5		6		20	20			
Inventory: Raw materials	139	401	101		102	102			
Inventory: Medical supplies	50								
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	83	241	43	270	290	290	286	301	318
Inventory: Stationery and printing	1,205	808	1,350	1,030	830	830	1,092	1,152	1,215
Leasehold payments	5,729	5,721	4,818	5,500	5,035	5,035	4,007	3,918	4,133
Owned & leasehold property expenditure	583	771	383		717	717			
Transport provided dept activity	6	16	7						
Travel and subsistence	3,442	3,532	3,438	2,850	2,750	2,750	3,019	3,189	3,337
Training & staff development	4,378	3,843	1,825	2,000	1,800	1,800	2,118	2,239	2,362
Operating expenditure	97	5	89		20	20			
Venues and facilities	41	137	219	100	200	200	106	112	118
Total economic classification:Programme(number and name)	39,439	27,451	23,183	21,994	21,894	21,894	19,853	20,203	20,314

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
Programme 5: Municipal Finance Management

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	4,774	5,164	7,595	9,566	9,360	9,360	13,849	18,032	22,284
Administrative fees			47						
Advertising	6	128	12	206			217	224	236
Assets <R5000	1	11		80	80	80	85	90	95
Audit cost: External					2,000	2,000			
Bursaries (employees)			32						
Catering: Departmental activities	51	23	204	140	140	140	148	156	165
Communication	0	84		520	520	520	551	583	615
Computer services			6,059						
Cons/prof:business & advisory services	3,845	4,083		7,820	5,820	5,820	12,000	16,083	20,228
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost		14	3						
Contractors									
Agency & support/outsourced services									
Entertainment									
Government motor transport									
Housing			4						
Inventory: Food and food supplies	1	1							
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material			4		150	150			
Inventory: Raw materials	3								
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables			256	10	10	10	11	11	12
Inventory: Stationery and printing	77	116	28	390	200	200	413	437	461
Leasehold payments	65	44			40	40			
Owned & leasehold property expenditure									
Transport provided dept activity			788						
Travel and subsistence	723	521	8	400	350	350	424	448	473
Training & staff development			85						
Operating expenditure		42	65						
Venues and facilities		98			50	50			
Total economic classification: Programme(number and name)	4,774	5,164	7,595	9,566	9,360	9,360	13,849	18,032	22,284

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3
Programme 6: Information Technology

R thousand	outcome			Main Appropriation	Adjusted Appropriation 2010/11	Revised Estimate	Medium term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments									
.....									
Goods and services	56,312	54,774	50,472	53,261	53,261	53,261	51,605	50,731	53,521
Administrative fees		6	1						
Advertising			57	100	100	100	106	112	118
Assets <R5000	2,262	10	120						
Audit cost: External									
Bursaries (employees)									
Catering: Departmental activities	15	11	17	20	25	25	21	22	23
Communication	515	5,840	1,493	1,050	1,050	1,050	1,113	1,176	1,241
Computer services	24,960	26,178	30,130	17,300	15,600	15,600	19,319	19,344	20,408
Cons/proc: business & advisory services	8,410	3,624		30,481	6,000	6,000	26,481	25,422	26,820
Cons/proc: Infrastructure & planning									
Cons/proc: Laboratory services									
Cons/proc: Legal cost									
Contractors	17,595	16,025	15,804		27,483	27,483			
Agency & support/outsourced services									
Entertainment									
Government motor transport					1,700	1,700			
Housing									
Inventory: Food and food supplies	16	19	18	15	10	10	16	17	18
Inventory: Fuel, oil and gas	3	3							
Inventory: Learn & teacher support material									
Inventory: Raw materials	2	171		200	195	195	211	223	235
Inventory: Medical supplies			9						
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	6	23	67		50	50			
Inventory: Stationery and printing	598	930	686	475	423	423	504	533	562
Leasehold payments	5	5	5	3,000	5	5	3,177	3,188	3,363
Owned & leasehold property expenditure	83	37	118						
Transport provided dept activity			1						
Travel and subsistence	1,818	1,602	1,936	620	620	620	657	694	732
Training & staff development	17	273							
Operating expenditure	5								
Venues and facilities	2	18	10						
Total economic classification: Programme (number and name)	56,312	54,774	50,472	53,261	53,261	53,261	51,605	50,731	53,521